

# INTERNATIONAL GOVERNANCE INSTITUTE



**10 Years of Steady Impact**



**International  
Governance  
Institute**

*...building integrity in acquiring and exercising public duty..*

...Building Integrity in Acquiring and Exercising Public Duty



## 2017 CAMEROON COUNTRY REPORT

# Message from the Chairman

## Dear Friends of IGI

Extending the culture of integrity and honesty while educating the people in participating and maintaining public accountability will extend access to prosperity and improve the lives of millions. At a time when poverty persist for too many people, youth population bulging and migration are on the rise, the need for greater transparency and accountability is urgent.

We strive to reduce barriers to the exercise of good governance and responsibility on many dimensions. In Cameroon IGI supports its Focal Integrity Teams, to connect government institutions and communities to knowledge, experience and resources to help people build a better life.

By means of our collaboration with local communities, civil society and our government counterparts, IGI contributes to building capability for integrity and good governance in society in Cameroon. Through its country secretariat and other public institutions IGI has continued to support anti-corruption units and integrity champions who are making change in their communities.

Please take a moment to learn about our impact and contributions through the efforts of The IGI Country Representative [ Stephen Nkem Asek] since 2010, and how our programs continue to offer new thinking and technical assistance to our government counterparts to address some of the most obstinate problems public institutions are facing.

Paul New  
Chairman IGI Global



PAUL NEW



## OUR HISTORY

- Established in 2007, the International Governance Institute has supported Governance, Integrity, Research programs and promoted Economic Empowerment of Ordinary Citizens and Communities across the South West and Center Regions of Cameroon.



- Over 16,000+ Lives have been influenced to Live and Work with Integrity as we continue to increase our scope and sectors of intervention.



- More than 30 organizations working in the Social Economy sector and over 9 Government Ministerial Departments and Institutions have benefitted from IGI's intervention and complementary activities.





WHO WE ARE  
WORKING  
WITH

- Highlight of Government Institutions & Agencies which continue to benefit from IGI's support activities in the regions of our core focus



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# PUBLIC INSTITUTIONS THAT HAVE BENEFITTED FROM IGI'S SUPPORT

MINISTRY OF HIGHER EDUCATION [MINESUP]

MINISTRY OF SMALL AND MEDIUM SIZED ENTERPRISES, SOCIAL ECONOMY AND HANDICRAFT [MINPMEESA]

MINISTRY OF PUBLIC CONTRACTS [MINMAP]

AGENCY FOR THE REGULATION OF PUBLIC CONTRACTS [ARMP]

NATIONAL ANTI-CORRUPTION COMMISSION OF CAMEROON [CONAC]

NATIONAL REFINING COMPANY [SONARA]



**MINISTRY OF  
PUBLIC CONTRACTS**



# PUBLIC INSTITUTIONS THAT BENEFITTED FROM IGI'S SUPPORT

MINISTRY OF  
TERRITORIAL  
ADMINISTRATION &  
DECENTRALIZATION

MINISTRY OF YOUTH  
AFFAIRS & CIVIC  
EDUCATION

MINISTRY OF  
SECONDARY  
EDUCATION

CIVIL SOCIETY  
ORGANISATIONS &  
NGOs in CAMEROON



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- Since 2009, IGI's influence and role in improving the resourcefulness of citizens as joint actors with their government in addressing development challenges has increased by over 60 percent. Prompting a fresh new recognition from the Cameroonian Government. Moving its status from the Focal Integrity Team Cameroon [with which, it was initially registered to operate regionally in 2007] to a National Organisation with Foreign status [ International Governance Institute Cameroon early 2017]



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## What We Do

- IGI Cameroon mobilizes expertise and resources to support effective governance and development efforts across 6 areas of our intervention and coverage in Cameroon



# OUR ACTION & INTERVENTION AREAS



## What We Do

- **Integrity Actions and Education**
  - Empowering Citizens to Act with and Demand Integrity
- **Equitable, Accountable and Just Society Initiatives**
  - Helping Communities Fix Development Projects and promoting Citizen-led engagements to improve governance, transparency and rule of law in Cameroon
- **Economic Empowerment Initiatives & Actions**
  - Mobilizing and Improving Young People's Human Capital and Potential for Rapid Economic Growth and Increased Employment in Cameroon

# OUR AREAS OF ACTION & INTERVENTION



## What We Do

- **Participatory Action Research**
  - Carry out baseline and need assessment studies to identify problematic areas, public service delivery constraints and development needs of local communities
- **Technical Assistance to Public Institutions and NGOs**
  - Helping with capacity development of core staff on governance, integrity, anti-corruption, social & institutional audits and ethics including mentoring of civil society leaders and organizations

MORE THAN  
10 YEARS OF  
CONTINUOUS  
IMPACT



- Empowering citizens to Act and live with Integrity





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# OUR PROGRAM AREAS & SUPPORT ACTIVITIES



# INTEGRITY ACTION & EDUCATION PROGRAMS

Empowering Citizens to Act with and Demand Integrity



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- Improving the Fiscal and Pedagogic Systems of State Universities 2010-2016



## Integrity Actions and Education Activities



- Launching of the State Universities Integrity and Ethics Support Program of IGI by Cameroon Minister of Higher Education







# Integrity Actions and Education Activities

- Supporting Efforts to Combat Corruption and Promote Integrity within the Student & Staff Community of State Universities



# Integrity Action & Education

Community  
Integrity  
Building &  
Education  
Field Actions



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Since we are aware that students of today are the leaders of tomorrow, our Integrity Education & Actions equally focuses on engaging students in active learning & practice





# Engaging Cameroonian Youths in the Promotion of Public Service Integrity



- **IGI Promote Platforms for Youth Volunteerism & Civic Engagement**



# EQUITABLE, ACCOUNTABLE & JUST SOCIETY INITIATIVES

Helping Communities Fix Development Projects and promoting Citizen-led engagements to improve governance, transparency and rule of law in Cameroon



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# Facilitating Integrity Workshops and Training

Equitable,  
Accountable  
& Just  
Society  
Initiatives



**Promoting Citizen-led engagements to improve governance, transparency and rule of law in Cameroon**

Supporting University of Buea & Siantou University Complex with the Development of University-wide Action Plan for the Promotion of Ethics and Transparency .



# Supporting Cameroon's National Anti- Corruption Commission in the Training of Regional Public Officials



- Promoting Public Service Integrity through Peer Learning & Sharing among Regional Officials

# • Helping Communities Fix Development Projects.



- IGI collaborates with the Agency for the Regulations of Public Contracts, the Ministry of Public Contracts and the Ministry of Territorial Administration & Decentralization to ensure community engagement in monitoring of Public Contracts



- Our actions yield significant gains, for both government and local communities; reducing waste of public resources & service delivery time



- Training Local Communities to Advocate & Monitor Development Projects for Better Services



Training  
Citizens to  
Advocate &  
Monitor  
Development  
Projects for  
Better  
Services





# Curbing Corruption & Rate of Abandoned Public Contracts in Limbe, Tiko & Bafia communities

## CONDITIONS PRIOR TO THE INTRODUCTION OF THE BE-PRO-MAP INITIATIVE

- Image shows current Government primary school Mabeta in Limbe sitting more than 4 primary school pupils on a single desk. Funds provided by government for the construction of a new classroom building was stolen in 2009 by the relative of a former governor and since then, the pupils have been abandoned to this rented site.
- The community could not follow up on the project because they had no information as to how much was allocated, the nature of the project as well as its executing time frame. In 2014 government provided a funding of 18,000,000 FCAF for the construction of a new primary school for Mabeta pupils. Through the introduction of BE-PRO-MAP FITCAM aims at changing the way communities respond to corrupt practices using structured SMS



## Helping Citizens Develop their own feedback report on project quality



Access to information and participation improves transparency, collective participation and civic responsibility

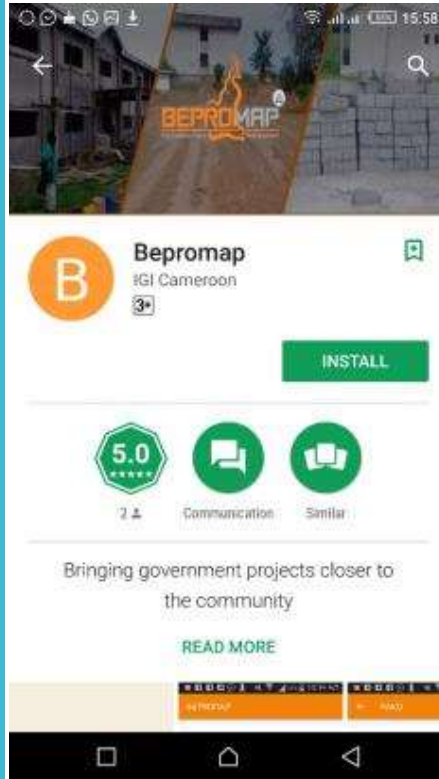




- Launching of IGI's Public Funds Monitoring Digital Applications

- [www.bepromap.com](http://www.bepromap.com)

Tackling  
Integrity &  
Service  
Delivery  
Challenges  
Using  
Technology



GET THE **BEPROMAP**  
ANDROID APP



# Public Funds Monitoring Application

Ensuring Effective Delivery of Public Services and Infrastructure in Rural Cameroon Worth 10 Billion Franc CFA

What Enter PIB Project...

Where Locality

Search

Our role is to foster Citizen led action for Effective Delivery of Community Development Projects in Rural Cameroon

## BEPROMAP Knowledge Sharing Platform Acquire a Range of Practitioners Skills

Apply for an Admission

or  
Direct to a Course

START

Study with a Mentor

or  
On your own

LEARN

Get your Certificate

or  
Provide to the Industry

WORK



Methods of Nonviolent Discipline



Understanding Contaminants to Nonviolent Struggle



Understanding conflicts and civil resistance actions



Activist Guide to Nonviolence



# Building Civil Society Capacity for Constructive Engagement & Nonviolent Discipline





# Extending Access to Nonviolent Education



# Technical Assistance to Public Institutions & NGOs

Helping with capacity development of core staff on governance, integrity, anti-corruption, social & institutional audits and ethics including mentoring of civil society leaders and organizations



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We offer new thinking & training to our government counterparts to address some of the most obstinate problems public institutions are wrestling with

- Meeting the Need for Integrity Training & Education in SONARA



- SONARA's Ambassadors of Ethics Training & Support Program





# Strengthening SONARA's Anti- Corruption Unit in Compliance, Integrity, Stolen Assets Recovery & Fraud Monitoring Practice



# Economic Empowerment Initiatives & Actions

Mobilizing and Improving Young People's Human Capital and Potential, for Rapid Economic Growth and Increased Employment in Cameroon



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- Informal Sector Actors Strategic Skill Enhancement and Productive Employment Program.



## Addressing Cameroon's Informal Sector Labor Market Skill Deficiencies





Informal Sector  
Actors Strategic  
Skill  
Enhancement &  
Productive  
Employment  
Program is  
resourced by  
Expertise from  
Enterprise  
Institute led by  
Hoffman B.A &  
International  
Governance  
Institute



- **Serving for Collective Prosperity & Nation Building in Cameroon**

**IGI & Enterprise Institute  
Improve the Modern  
Economy  
Employability &  
Market Skills of  
more than 500  
social economy  
actors &  
entrepreneurs  
from the South  
West, North  
West, Littoral, &  
Center Regions  
of Cameroon**





## Our Leap Forward

**Connect Human Capital to Cameroon's Development Agenda & Close Major Skill Loopholes in the Realization of Cameroon's National Economic and Governance Policies Nationally**

Program Objective	Measurable Indicator	Impact
<ol style="list-style-type: none"> <li>Facilitate upgrade of labor market skills of 20,000 young entrepreneurs active in the informal &amp; social economy sector in Cameroon by 2020</li> <li>Provide up to 60% scholarship to under resource informal sector actors to undertake business training in UK via distance learning</li> </ol>	20,000 young entrepreneurs are equipped with modern labor market employability skills by 2020	<ol style="list-style-type: none"> <li>Contribute an additional 20% productivity &amp; gainful employment boost in the social economy &amp; informal sector locally in Cameroon by 2022</li> <li>significantly improve the ease of doing business locally</li> <li>Adequate preparation &amp; Value added contribution of new entrants into the labor market by 2035 ensured</li> </ol>



# Engaging in Participatory Action Research

Carry out baseline and need assessment studies to identify problematic areas, public service delivery constrains and development needs of local communities



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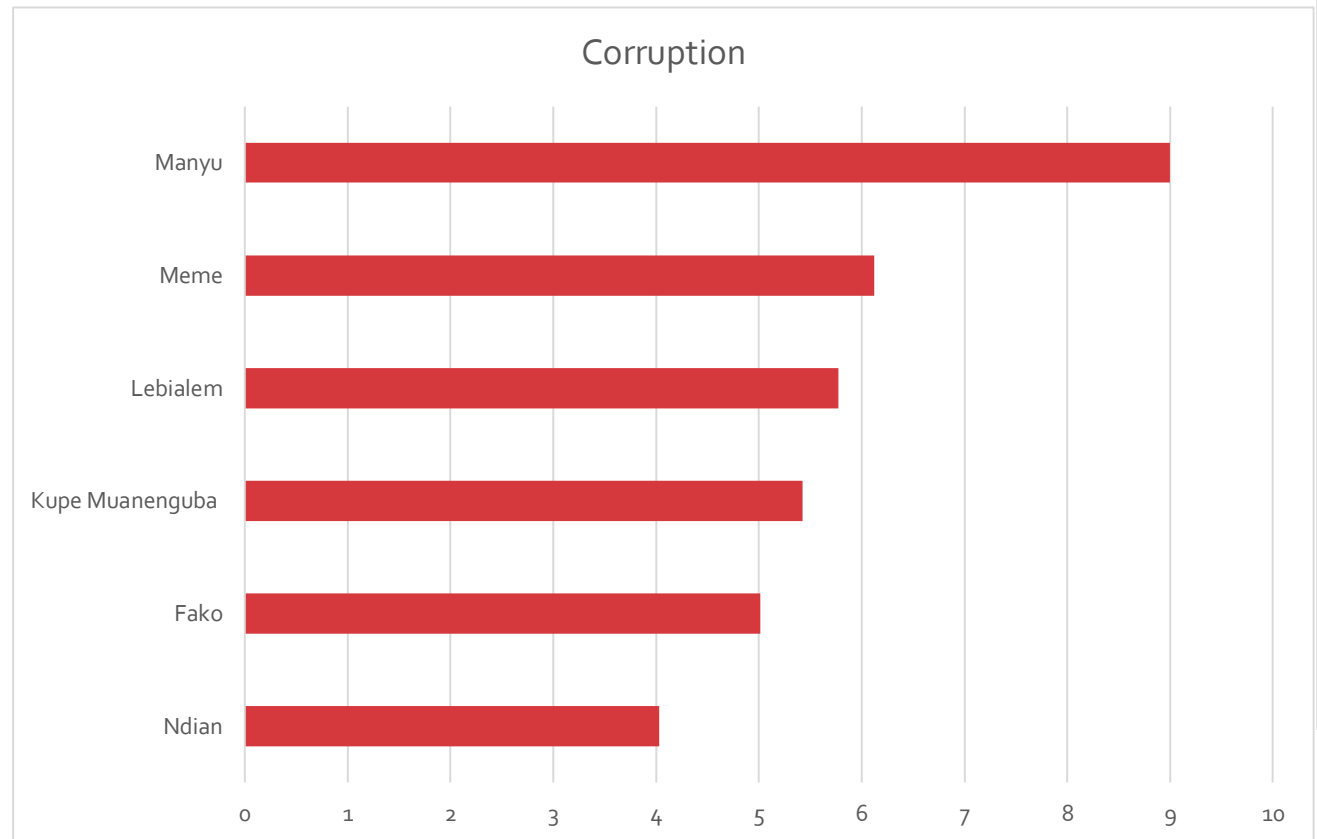




**IN COLLABORATION WITH THE NATIONAL ANTI-CORRUPTION COMMISSION- CONAC- IGI CONDUCTS CITIZENS' AUDIT OF FRAUD, CORRUPTION & SERVICE QUALITY IN THE SOUTHWEST REGION**

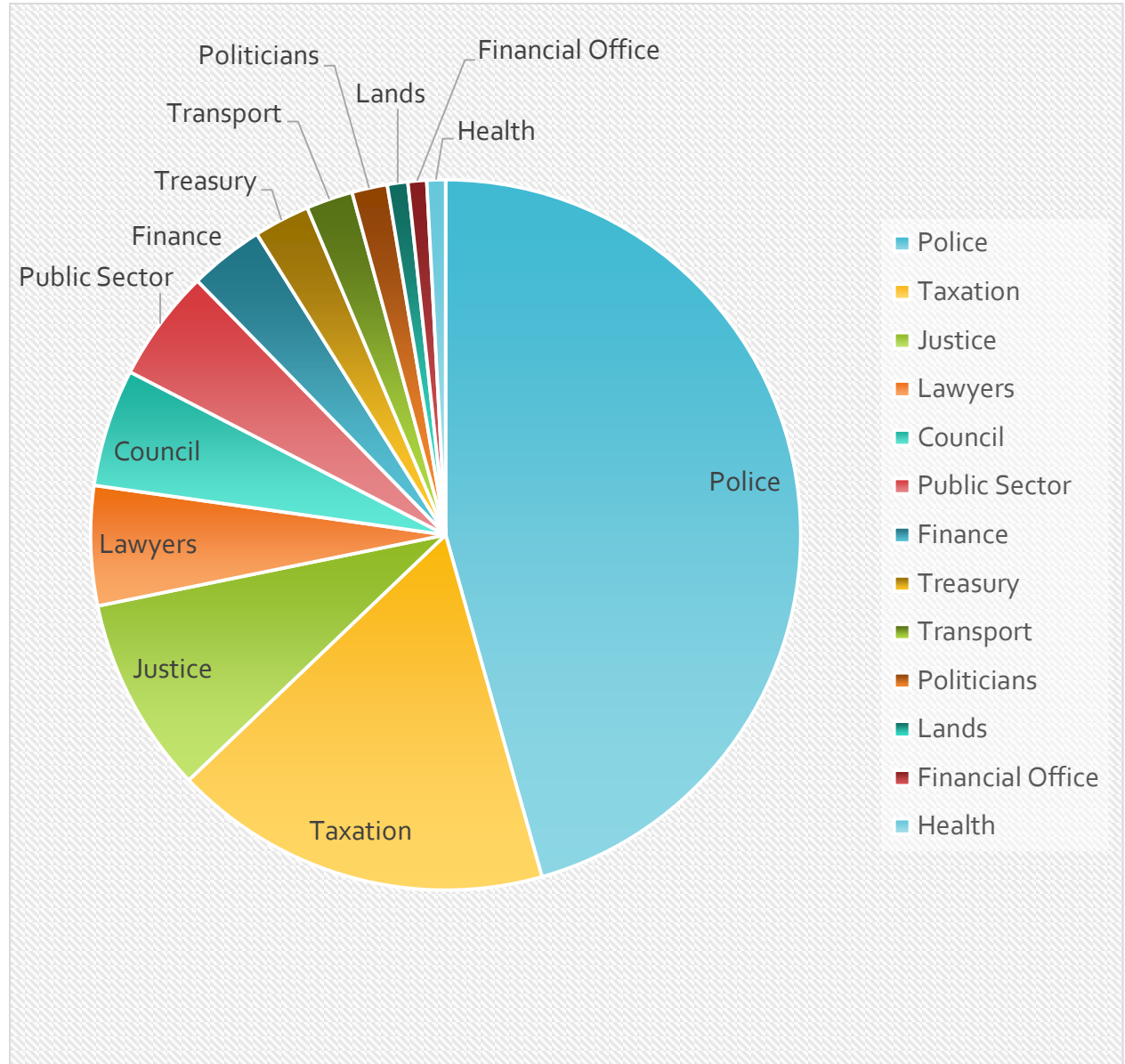
- **CITIZENS ACTION FOR IMPROVING GOVERNMENT ACCOUNTABILITY & SERVICE QUALITY**
- IGI interviewed more than 700 users of public services & administrators within the 6 divisions of the South West Region to measure perception of service quality, fraud and corruption across services and public institutions

**Least and most corrupt divisions in the SWR where 10 is the most corrupt and 1 means the least corrupt**

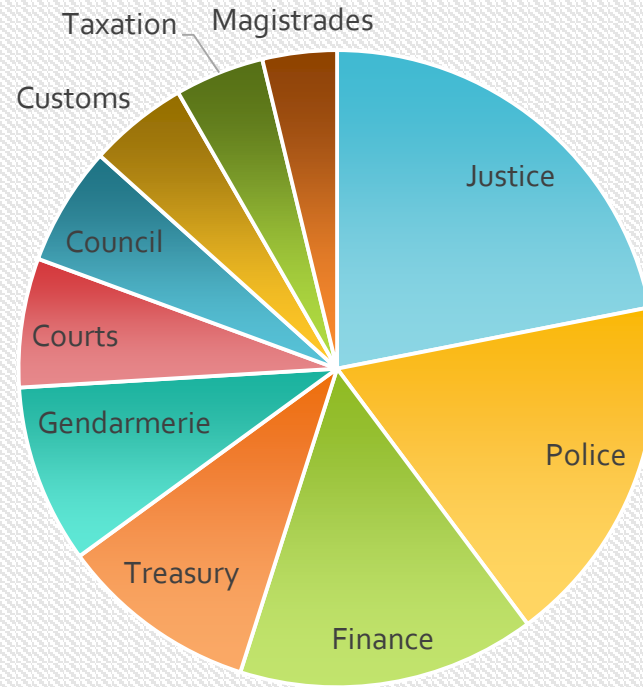
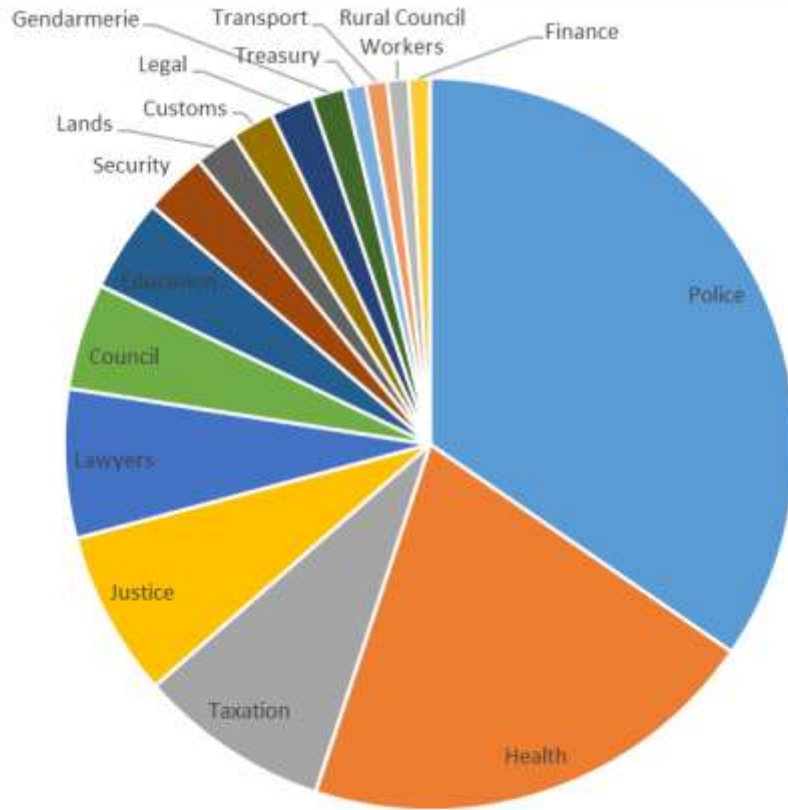


# • FAKO

User's Perception of the Most Corrupt Department or Profession in the South West Region beginning with the Divisions



# • Kupe-Manenguba

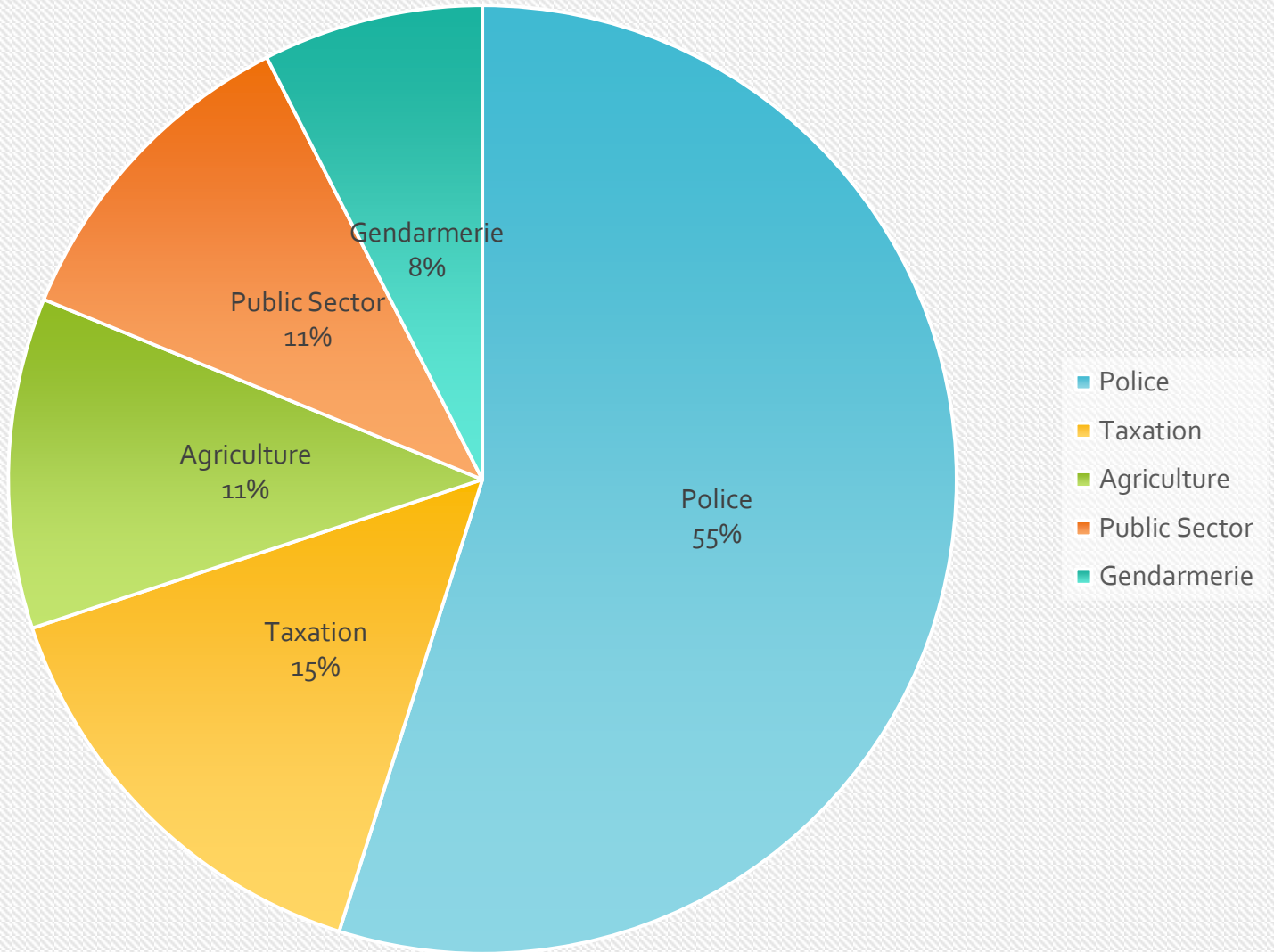


- Justice
- Police
- Finance
- Treasury
- Gendarmerie
- Courts
- Council
- Customs
- Taxation
- Magistrates

# • Lebialem

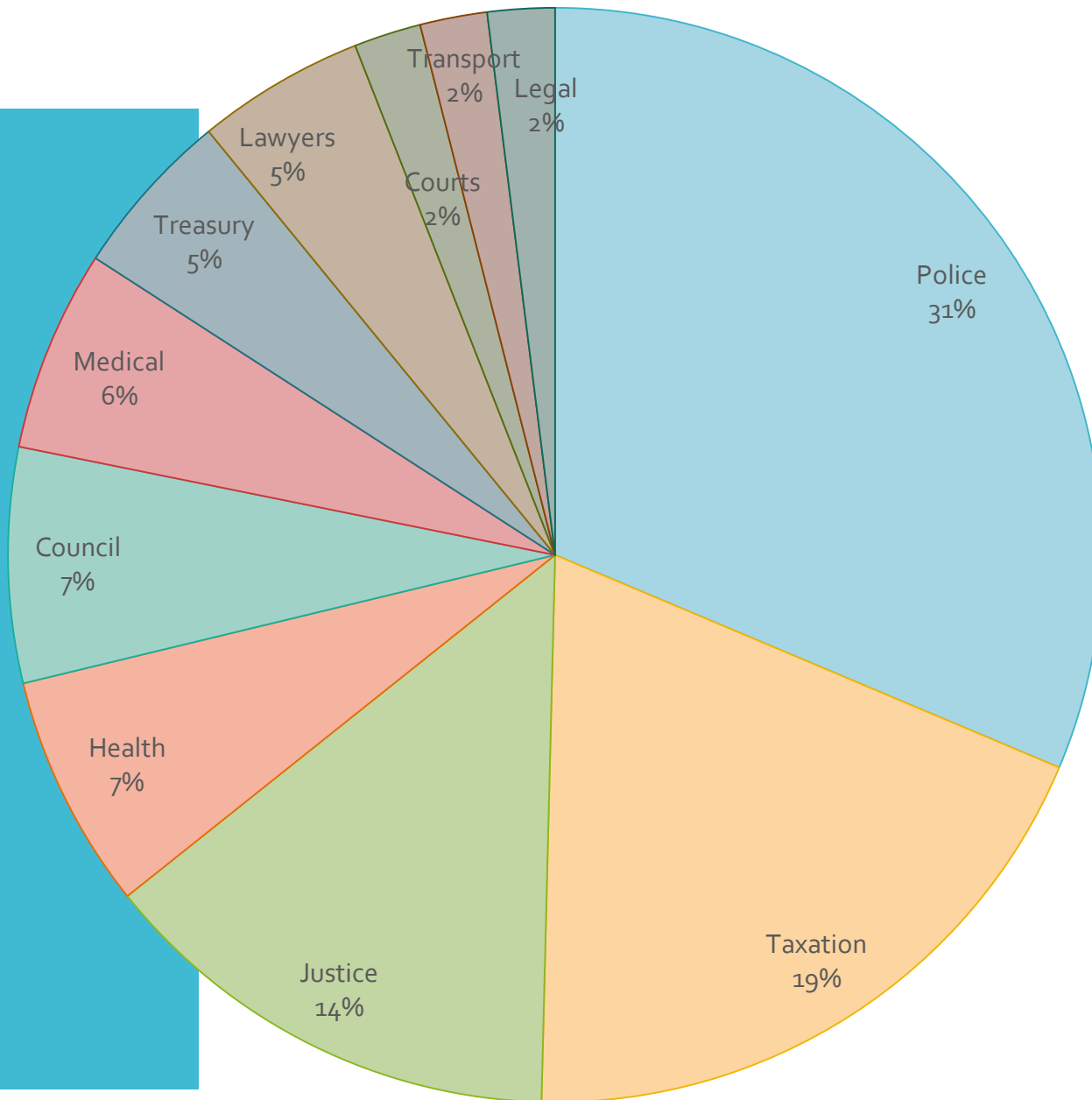


- MOST CORRUPT DEPARTMENTS/PROFESSIONS



- MANYU

**MEME**

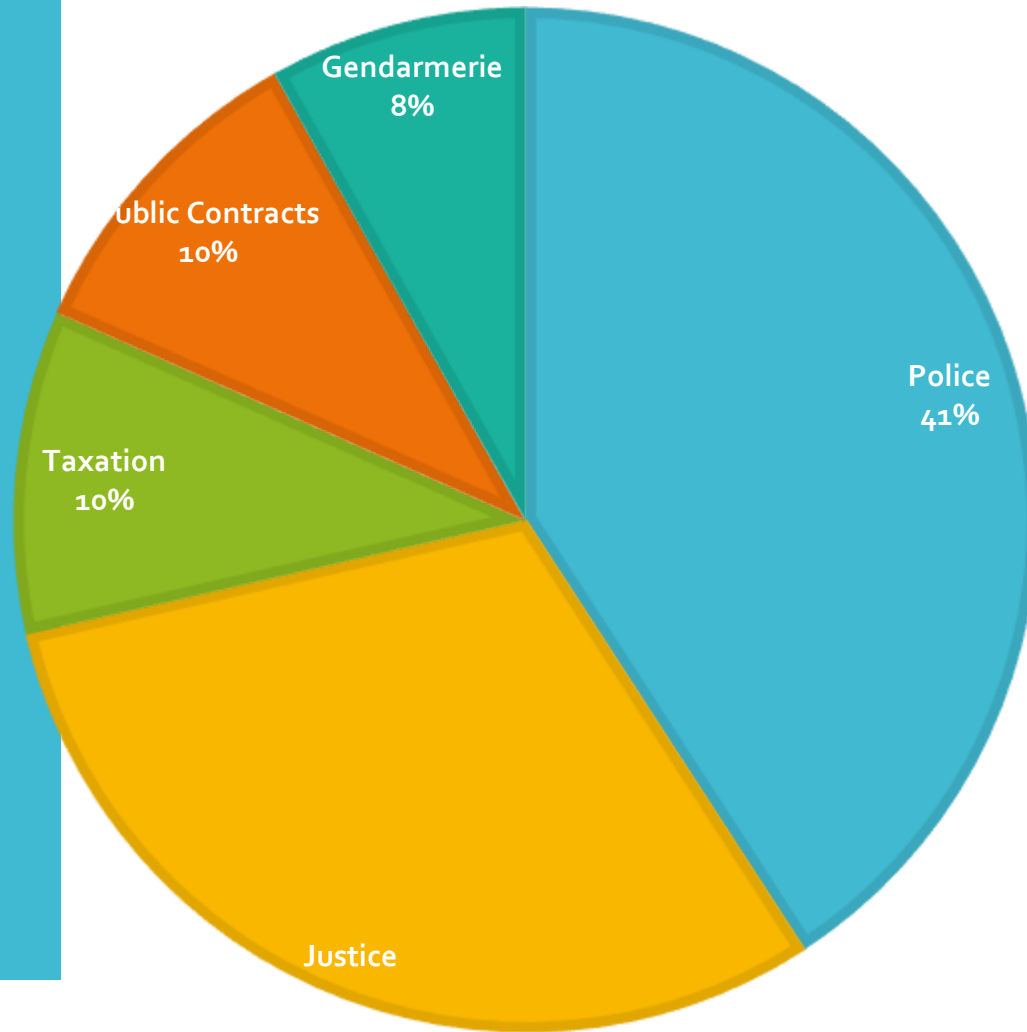


■ Police ■ Taxation ■ Justice ■ Health ■ Council ■ Medical ■ Treasury ■ Lawyers ■ Courts ■ Transport ■ Legal

• MOST CORRUPT DEPARTMENTS

• INDIAN

■ Police ■ Legal ■ Taxation ■ Public Contracts ■ Gendarmerie



- IGI RESEARCH ON FRAUD AND CORRUPTION IN PUBLIC PROCUREMENT



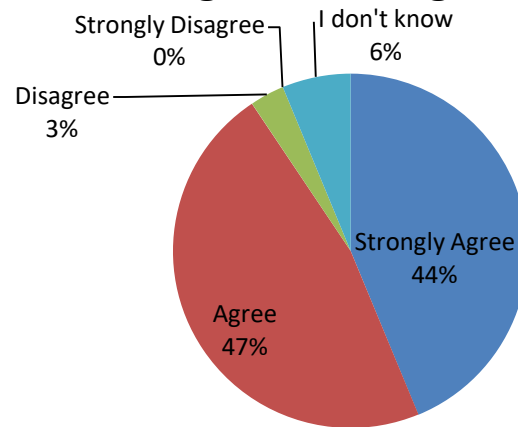
**Under the distinguished cooperation and collaboration of the Regional Delegate for MINMAP (left) the Chief of Antenna ARMP South West Region (right). Championing a new course for efficiency in the delivery and regulation of public contracts in the South West Region**



# Research Findings on Public Procurement Fraud & Corruption

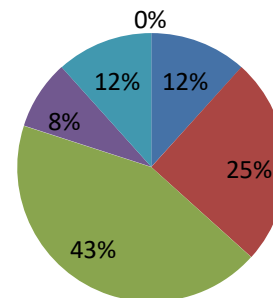
Visit our site here for a complete report <https://www.igi-cameroon.com/projects/education-for-sustainability-research/>

## The public contract award process in Cameroon is corrupt. To what extent do you agree or disagree?



## What stage of the public procurement process is most prone to fraud?

- Project selection & specification
- Project bidding
- Bid evaluation
- Project execution
- Project monitoring & evaluation
- Payment







# OUR MISSION & VISION



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## **OUR MISSION**

Changing the culture of communities, so as to make corruption unacceptable, influencing those seeking public office to exercise good governance and educating the people in participating and maintaining public accountability.

## **OUR VISION**

To have, in the developing countries, a public sector that is transparent, inclusive, participatory and citizen centered, which is constantly cognizant of, responsive to and answerable for the needs and aspirations of the ordinary people.



## OUR VALUES

Among other equally cherished standards, IGI builds, upholds and safeguards the following values in public administration:

**INTEGRITY**-An unimpaired character that stands public scrutiny demonstrated by a well –ordered private and public life devoid of moral or material corruptibility.

**HONESTY**-A trustful character that unwaveringly nurtures, upholds and defends the truth and abhors any form of pretence or deception.

**IMPARTIALITY**-An ethical standard that requires neutrality, objectivity and equality in accessing public resources and services and in the application of the law.



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## OUR VALUES

- **HUMILITY**-Having a modest opinion of yourself, your capacities and prowess, moderating your personal appetites and desires and giving priority to the greater good of society.
- **RESPONSIBILITY**-Acting carefully and prudently and subsequently taking the necessary blame or praise resulting from your action, decision or utterance in full acknowledgement of ones accountability to the people.
- **TRANSPARENCY**-Eliminating prerogatives of secrecy on information of public interest and ensuring an engaged and participatory citizenry in matters of public concern.



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The Prime  
Minister &  
Head of  
Government

- STATE RECOGNITION & ACKNOWLEDGEMENT OF IGI'S CONTRIBUTION & IMPACT



*"The Head of Government appreciates all the efforts you are making to involve our youth population in the informal sector which is a crucial component of our 2035 vision"*

-----  
**H.E. Philemon Yang, Prime Minister and Head of Government, Republic of Cameroon Letter addressed to IGI Resident Country Representative Ref.No.1429/L/SUPRO/CAB/PM**

The Minister of  
Small and  
Medium Sized  
Enterprises,  
Social  
Economy and  
Handicraft

- **STATE RECOGNITION & ACKNOWLEDGEMENT OF IGI'S CONTRIBUTION & IMPACT**



*"I have the honor to congratulate you for this initiative, which aims to increase employment opportunities for young people"*

-----  
**Professor Laurent Serge Etoundi Ngoa, Cameroon Minister of Small and Medium Sized Enterprises, Social Economy and Handicraft [MINPMEESA]. Letter addressed to IGI Resident Country Representative Ref.No.001149/L/MINPMEESA/SG/DPME/SDRC/SA/Ca**



The Minister of  
Higher  
Education  
[MINESUP]

- STATE RECOGNITION & ACKNOWLEDGEMENT OF IGI'S CONTRIBUTION & IMPACT



*"I take this opportunity to congratulate and encourage you for the wonderful work you are doing to support the Government of Cameroon in the realization of its policy of emergence in the areas of economic growth, upgrading the integrity of public services and connecting youths in the informal sector"*

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**Professor Jacques Fame Ndongo. Cameroon Minister of Higher Education [MINESUP]. Letter addressed to IGI Resident Country Representative Ref.No. 17-0899/L-MINESUP/ISG/IS1**

- STATE RECOGNITION & ACKNOWLEDGEMENT OF IGI'S CONTRIBUTION & IMPACT

The President,  
National Anti-  
Corruption  
Commission of  
Cameroon  
[CONAC].



*"I have the honor to thank you for your valuable collaboration with the National Anti-Corruption Commission"*

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**Re. Dr. Dieudonne Massi Gams  
President, National Anti-  
Corruption Commission of  
Cameroon [CONAC]. Letter  
addressed to IGI Resident  
Country Representative Ref.No.  
1850/0023/SC13/B/0669/CONAC/  
DEC**

Resident  
Country  
Representative  
International  
Governance  
Institute  
Cameroon

*“As a development partner, IGI is committed to improving governance and ethics in public-private sectors; helping ordinary citizens overcome short-comings in their development potential”*



**Stephen Asek**



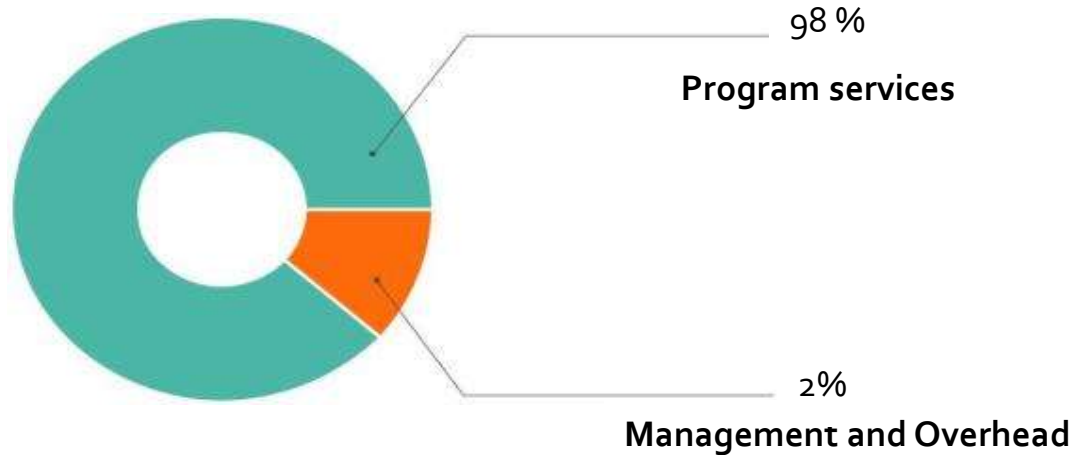
# Functional expenses, fiscal year

2017



INTERNATIONAL  
GOVERNANCE  
INSTITUTE

98% of all our  
resources are  
invested on our  
projects



## CAMEROON ADDRESS

Apartment #2, Besides 7  
Days Adventist Church.  
Adjacent Gendarmerie  
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P.O.BOX 206 BUEA

## UK ADDRESS

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[www.igi-cameroon.com](http://www.igi-cameroon.com), [www.bmfbuea.org](http://www.bmfbuea.org), [www.bepromap.com](http://www.bepromap.com)

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Changing the world always  
needs volunteers



## Volunteering with IGI Cameroon

Enter your search

[www.igi-Cameroon.com](http://www.igi-Cameroon.com)



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